

Cameron Byrn Lusztig

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ENERGY AND ENVIRONMENTAL ECONOMICS, INC. *Managing Director of E3 Canada*

San Francisco, CA
2006 – Present

Cameron Lusztig is an economist specializing in energy markets and related public policy. His practice areas at E3 are Transmission Planning and Pricing; Cost of Service and Rate Design; and Energy and Climate Policy. During his more than 20 years focused on British Columbia economics and public policy, and nearly 15 year's experience in the electricity industry, he has worked for both utilities and the provincial regulator, and has provided advice to the Province of British Columbia on matters related to electricity market operations, restructuring, and development. Mr. Lusztig has prepared numerous regulatory filings, testified before the BC Utilities Commission in a range of hearings and government-directed inquiries, and is a regular speaker at industry conferences and events. During this period, Mr. Lusztig has served as Vice President, Renewable Energy Regulatory and Policy for AltaGas Ltd. His client list at E3 includes British Columbia Transmission Corporation, Province of British Columbia, Ministry of Energy, Mines, and Petroleum Resources, Pacific Gas & Electric, Guggenheim Capital Markets, BP Canada, Riverbank Power, Atlantic Power, Nova Gold Resources, Big White Ski Resort, BC Hydro and Power Authority, AltaLink, AltaGas Ltd., Government of the Yukon, and Lawson Lundell, LLP. As the Managing Director of the E3 Canada office, Mr Lusztig:

- Opened, operates, and manages the Canadian office of E3, a San Francisco-based consultancy.
- Provides consulting and advisory services to utilities, governments, First Nations, project developers, the resource industry, and other clients on matters of energy economics, regulation, business development, and public policy.
- Sponsors expert evidence and offer testimony at public hearings and inquiries.

BRITISH COLUMBIA TRANSMISSION CORPORATION *Director, Strategy & Policy*

Vancouver, BC
2005-2006

- Served as part of the Executive Leadership Team, providing a key advisory role on strategy and policy matters within the company.
- Led development of BCTC's strategic planning processes, including advancement of that strategy through Board approval.
- Represented BCTC in relationships with industry participants, Crown Corporations, and governments in addressing strategic and policy issues.
- Led BCTC's involvement in the development of the province's 2007 Energy Plan Renewal. This included secondment to a small team charged by government with developing and refining provincial electricity policy.
- Responsible for ensuring that BCTC's Open Access Transmission Tariff is consistent with corporate strategy objectives and prevailing public policy.
- Led BCTC's intervention in BC Hydro's Long Term Energy Acquisition Plan hearing, the first major inquiry into BC Hydro's resource acquisition approach in more than ten years.

- Responsible for developing BCTC's strategy on regional market integration, and for monitoring and commenting on inter-provincial or international developments of interest to BCTC.
- Developed and advanced policy matters before BCTC's Transmission Planning Advisory Committee, the company's key stakeholder advisory committee.
- Leadership role in the development of relationships and initiative-building with independent power producers and industrial customers.

BRITISH COLUMBIA TRANSMISSION CORPORATION

Director, Regulatory Affairs

Vancouver, BC

2003-2005

- Led the Regulatory Affairs group through the preliminary phase of BCTC's development, including the development of BCTC's regulatory strategy and rate-making regime.
- Led a focussed and effective effort to develop positive relationships with the BC Utilities Commission, the Environmental Assessment Office, stakeholders, government, and interveners.
- Achieved management, board, and shareholder (government) acceptance of a number of complex and important regulatory applications.
- Led BCTC through seven major applications, two oral hearings, and a range of written proceedings before environmental and economic regulators in Canada and the United States.

BRITISH COLUMBIA TRANSMISSION CORPORATION

Manager, Regulatory Economics and Policy

Senior Regulatory Advisor

Vancouver, BC

2003-2003

2000-2003

- Played a key role in shaping and delivering BC Hydro's input into the 2002 provincial Energy Plan, and in BC Hydro's subsequent implementation of that plan.
- Played a key role in developing BC Hydro's Heritage Contract and Stepped Rate proposals, developed rules concerning transmission access for large industrial customers and independent power producers.
- Worked on projects related to rural electrification policy and industrial-customer interconnections.
- Worked on a range of rate design cases, infrastructure applications, and provided advice on asset acquisition and divestiture.
- Negotiated a bypass pricing arrangement between BC Hydro and FortisBC, which resulted in substantial cost savings through the construction of the Vaseaux Lake Terminal Station near Oliver, BC.
- Worked on projects including the development a regulatory model for a no share-capital transmission company, preparing short- and long-term regulatory strategies for BC Hydro, establishing a new customer-services joint venture, and redrafting the Utilities Commission Act.

BRITISH COLUMBIA TRANSMISSION CORPORATION

Senior Economist

Energy Utility Economist

Vancouver, BC

1999-2000

1997-1999

- Provided economic and policy advice on a range of utility regulation issues.
- Played a central role in several negotiated settlements between utilities and their stakeholders.
- Working in teams with other economists, engineers, and accountants, undertook the analysis of applications and drafted Commission decisions and orders.

- o Performed policy work related to the development or implementation of guidelines on Bypass Rates and Retail Markets Downstream of the Utility Meter.

SELF EMPLOYED

Consultant

Vancouver, BC
1994-1997

UNIVERSITY OF BRITISH COLUMBIA

Lecturer

Vancouver, BC
1993-1997

B.C. CENTRAL CREDIT UNION

Senior Economist

Economist

Research Economist

Vancouver, BC
1991-1993
1990-1991
1989-1990

Education

The University of Western Ontario
M.B.A.

Ontario, Canada
1989

The University of British Columbia
B.A., Economics

Vancouver, Canada
1986

Citizenship

Canada

Board Memberships

Grid West Corporation, 2005 to 2006

Harrison Hydro Incorporated, 2007 to Present

Harrison Hydro Project Incorporated, 2007 to Present